

## IRIS ACADEMY

## The "HIGH SCHOOL" for Procurement and SQA

## (crash course on Supplier Performance Management)

(ISO 22163:2023 & IRIS Certification® Performance Assessment: 2023)

ENGLISH Version (December 2024)

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Explanation of colour codes: Red = exercises Green = speeches about selected SPM topics

## Agenda

<u>Day 1:</u>	
08:30	Introduction (1:45')
	Welcome, Introduction, training objectives, expectations,
	Exercise 1: Management of expectations
10:15	BREAK
10:30	SPM in IRIS (1:30')
	Overview on IRIS requirements for SQA
	Overview on SQA Processes and training chapters
	Cluster IRIS requirements by training chapters
12:00	Lunch
12:45	Supplier Performance Management Strategy (2:00')
	Supplier Performance as integral part of procurement strategy
	Segmentation / classification of suppliers and supplier reduction
	Supplier Performance areas and KPIs
	Partnership agreements / Long Term Supplier Agreements
	Make or buy and Logistic Service Provider for C-class parts
	Exercise 2: From Procurement to Supplier Strategy
14:45	BREAK
15:00	Supplier Performance Management (SPM) / SQA Organization (1:00')
	Integration of SQA into Procurement or Quality?
	SPM/SQA Organization local / global? By projects / commodities?
	SPM/SQA roles & skill levels
16:00	Integrated Supplier Assessment Framework (0:30')
	Overview of different phases of supplier approvals & milestones
16:30	BREAK
16:45	Strategic Supplier Approval Assessment (SAA) (1:30')
	Speech about Supplier Assessment
	Levels of SAA and level criteria
	SAA content & example
	IRIS industry commitment
	Approval levels and follow-up of Corrective Action Reports
18:15	End of Day 1

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Day 2:	
08:30	Wrap-up day 1 and outlook day 2 (0:15')
08:45	Requirement specifications (contracts) (0:45')
	Specification landscape
	Management of Contractual Document Requirements (CDR-List)
09:30	Project Approval Assessment and Contract Review (1:15')
	PAA / CR content & example
	Input into Offer Evaluation and follow-up of Corrective Actions
10:45	BREAK
11:00	Offer Evaluation Process (1:30')
	Process overview for offer evaluation
	TCO Approach (Total Cost of Ownership)
	Offer Evaluation Process content & example
	Exercise 3: case study SAA / PAA / Offer Evaluation
12:30	Lunch
13:15	Parts Approval Process (PAP) Overview (0:30')
	Speech about Parts Approval
	PAP principles, milestones, pre-reviews and follow-up of Corrective Actions
13:45	Pre-Manufacturing Review (1:00')
	PMR content & example
	Special Processes
14:45	Break
15:00	First Article Inspection (1:30')
	Speech about First Article Inspection
	FAI content & example
	FAI approval levels
16:30	Break
16:45	First System Installation Inspection & Material Handling Review (1:15')
	Ownership for FSII and MHR
	FSII & MHR content & example
18:00	End of Day 2

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Day 3:	
08:30	Wrap-up day 2 and outlook day 3 (0:15')
08:45	Ramp-up Verification (1:00')
	Triggers for Ramp-up Verification
	RUV Content & Example
09:45	Routine Inspections (1:15')
	Pre-Shipment Inspections and/or Goods-In Inspections?
	Goods-In Inspections for consignment stock
	Exercise 4: case study PAP
11:00	BREAK
11:15	RAMS Monitoring (0:45')
	KPI monitoring (examples)
	Warranty Exit
12:00	Lunch
12:45	Non-Conformity Management (1:30')
	Non-Conformity management process
	8D- Problem Solving methodology
	Use of supplier portal for NC management
	Supplier Chargeback versus Claims
14:15	Break
14:30	Supplier Performance Monitoring (1:30')
	Speech about Supplier Performance Monitoring
	5 Dimensions of supplier performance
	List of monitored suppliers
	Monthly Supplier Performance Reports and feedback to suppliers
16:00	BREAK
16:15	Management of Low Performing Suppliers - Part 1 (1:45')
	Low Performing versus Business-Critical Suppliers
	Supplier Performance Management Process
	Supplier Management Alert Meetings
	Disapproval or restriction in supplier register
	Second source management and contractual pre-requisites
	Exercise 5: case study LPS Management
18:00	End of Day 3

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Day 4:	
08:30	Wrap-up day 3 and outlook day 4 (0:15')
08:45	Supplier Development (1:30')
	Speech about Supplier Development
	Levels of supplier development
	Pro-active versus corrective supplier development
	Supplier development process, content & example
10:15	Break
10:30	Supplier Support (0:45')
	Pro-active versus corrective supplier support
	Supplier support plans per Project Sourcing Plan
11:15	Supplier Crisis Management (1:15')
	Temporary residents @ supplier site
	Mandates and management for temporary residents (example)
	Use of external partners
	Exercise 6: case study supplier development
12:30	Lunch
13:15	Preparation for Written Examination (0:30')
	Re-capitulation of key learnings from the training course
	Question & Answer Session
13:45	Written Examination (1:00')
14:45	Break
15:00	Farewell (1:00')
	Expectations met?
	Course evaluation
	Further seminar offers of the IRIS academy
	Handout of Certificates
	Conclusions
16:00	End of the training course

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